

Forest Heath District Council				2014/15 Outturn Report	
Detail by Head of Service				Appendix B	
LT01	HEAD OF RESOURCES & PERFORMANCE				
Cost Centre	Cost Centre Description	Budget for Year £	Spend for Year £	Over / (Under) Spend for Year £	Year End Variance Notes
1000	Resources & Performance	393,019	387,568	(5,451)	
1090	Grants to Organisations	239,212	228,453	(10,759)	
8000	General Fund Adjustments	(752,671)	(752,671)	0	
	Resources & Performance:	(120,440)	(136,650)	(16,210)	
1001	Internal Audit	63,726	41,884	-21,842	Vacancy management
	Internal Audit:	63,726	41,884	(21,842)	
1002	ICT	587,282	583,495	(3,787)	
	ICT:	587,282	583,495	(3,787)	
1010	Anglia Revenues Partnership	790,837	790,837	0	
1012	Council Tax Administration	(60,624)	(10,174)	50,450	Income from court costs lower than budgeted
1013	Business Rate Administration	(58,997)	(95,281)	(36,284)	Discretionary NNDR Relief budgeted not required £21k.
4090	Housing Benefits	(270,868)	(352,393)	(81,525)	Lower than budgeted housing benefit payments.
	Anglia Revenues Partnership:	400,348	332,989	(67,359)	
1100	Corporate Expenditure	419,426	633,918	214,492	£104k under achievement on Flagship VAT Shelter agreement.
1150	Non-Distributed Costs	29,298	426,723	397,425	Cost of change associated with Leadership Team and Service Manager restructure.
	Corporate Expenditure:	448,724	1,060,641	611,917	
1020	Emergency Planning	19,787	18,307	(1,480)	
	Emergency Planning:	19,787	18,307	(1,480)	
	TOTALS: RESOURCES & PERFORMANCE	1,399,427	1,900,666	501,239	
LT02	HEAD OF HR & DEMOCRATIC SERVICES				
Cost Centre	Cost Centre Description	Budget for Year £	Spend for Year £	Over / (Under) Spend for Year £	Comments
1030	Human Resources & Payroll	68,186	66,037	(2,149)	
	Human Resources:	68,186	66,037	(2,149)	
1032	Health & Safety	59,716	60,558	842	
	Health & Safety:	59,716	60,558	842	

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1031	Central Training Services	91,405	76,559	(14,846)	
Learning & Development:		91,405	76,559	(14,846)	
1040	Legal Services	219,269	185,912	(33,357)	Additional income from recovery of court fees
Legal Services:		219,269	185,912	(33,357)	
1130	Democratic Services	161,284	158,146	(3,138)	
1131	Members Expenses	228,072	222,970	(5,102)	
1132	Mayoralty & Civic Functions	3,000	1,915	(1,085)	
Democratic Services:		392,356	383,031	(9,325)	
1041	Electoral Registration	84,411	77,917	(6,494)	
1042	Election Expenses	31,011	24,422	(6,589)	
Elections:		115,422	102,339	(13,083)	
TOTALS: HR & DEMOCRATIC SERVICES		946,354	874,436	(71,918)	
LT03 HEAD OF FAMILIES & COMMUNITIES					
Cost Centre	Cost Centre Description	Budget for Year £	Spend for Year £	Over / (Under) Spend for Year £	Comments
1140	Policy	127,301	106,907	(20,394)	
Policy:		127,301	106,907	(20,394)	
1141	Communications	101,424	78,585	(22,839)	Under spend on printing and publication costs
Communications:		101,424	78,585	(22,839)	
1050	Customer Services	392,987	457,728	64,741	Budget discrepancy, rectified in 2015/16, led to higher than budgeted spend on employee related costs.
3100	Bus Stations	49,613	8,179	(41,434)	Business rate refund received relating to previous year payments.
Customer Services:		442,600	465,907	23,307	
1051	Concessionary Transport	22,032	21,338	(694)	
2041	Sports Development & Community Recreation	21,600	11,807	(9,793)	
2080	Community Development	290,416	243,587	(46,829)	Less spent on community development activities than budgeted.
2085	Community Centres	8,288	9,918	1,630	
Families & Communities:		342,336	286,650	(55,686)	
TOTALS: FAMILIES & COMMUNITIES		1,013,661	938,049	(75,612)	
LT04 HEAD OF PLANNING & GROWTH					

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Cost Centre	Cost Centre Description	Budget for Year £	Spend for Year £	Over / (Under) Spend for Year £	Comments
5000	Development Control	(44,887)	12,775	57,662	Additional planning fee income £88k. External legal fees and enforcement costs are over and above the salary savings from vacant posts by £126k.
Development Control:		-44,887	12,775	57,662	
5005	Planning Policy	79,287	73,943	(5,344)	
5006	Local Plan	7,000	8,508	1,508	
Place Shaping:		86,287	82,451	(3,836)	
1060	Land Charges	(102,147)	(119,066)	(16,919)	
5010	Building Control	(56,871)	3,477	60,348	Building control income lower than budgeted
5015	Planning & Regulatory Support	169,594	158,880	(10,714)	
Business (BC & Support):		10,576	43,291	32,715	
3090	Prevention of Pollution	24,809	(2,438)	(27,247)	Vacancy management
3091	Environmental Management	30,652	28,942	(1,710)	
3092	Drinking Water Quality	26,341	26,150	(191)	
3093	Climate Change	2,103	1,926	(177)	
4020	Home Energy Conservation	32,653	13,441	(19,212)	
Environment:		116,558	68,021	(48,537)	
3095	Licensing	(9,003)	(7,911)	1,092	
3096	Hackney Carriage & Private Hire Licensing	(48,192)	(50,089)	(1,897)	
3097	Food Safety	73,945	56,331	(17,614)	
3098	Health & Safety at Work Act/Enforcement	73,796	66,882	(6,914)	
Business Regulation & Licensing:		90,546	65,213	(25,333)	
5020	Economic Development & Growth	139,986	151,906	11,920	
5021	Strategic Tourism & Markets	26,854	14,224	(12,630)	
5024	Vibrant Town Centres	23,375	22,257	(1,118)	
Economic Development & Growth:		190,215	188,387	(1,828)	
TOTALS: PLANNING & GROWTH		449,295	460,138	10,843	
LT05	HEAD OF OPERATIONS				
Cost Centre	Cost Centre Description	Budget for Year £	Spend for Year £	Over / (Under) Spend for Year £	Comments
3000	Depots	(96,573)	(82,790)	13,783	
3065	Waste & Cleansing Operatives	(161,021)	(126,264)	34,757	

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6020	Markets	39,608	48,730	9,122	
Operational:		(217,986)	(160,324)	57,662	
3030	Street Cleansing	544,769	548,910	4,141	
3040	Refuse Collection (Black Bin)	479,239	451,691	(27,548)	Running costs underspent. Budgets have been adjusted for 15/16
3041	Recycling Collection (Blue Bin)	254,139	155,173	(98,966)	7 month rebate for previously paid gate fee expenditure for dry recyclables, not budgeted for.
3042	Compostable Collection (Brown Bin)	146,435	33,545	(112,890)	Waste tipping charges lower than budgeted.
3043	Bulky, Fridges, Metal & Scrap Collection	51,221	41,382	(9,839)	
3044	Clinical & Hazardous Waste Collection	1,258	2,920	1,662	
3045	Multi-Bank Recycling Sites	(45,726)	(48,449)	(2,723)	
3048	Trade Waste	48,914	23,626	(25,288)	Additional income from Trade Waste fees been transferred to the Invest to Save Reserve, to be used to fund the costs of the new in-cab technology to support the overall Waste Service
Waste - Business & Commercial		1,480,249	1,208,798	(271,451)	
1080	Property Services	212,567	212,567	0	
Property Maintenance:		212,567	212,567	0	
1081	Estates Management	(756)	13,963	14,719	
6000	Industrial & Business Units	(636,685)	(607,720)	28,965	Budget included rent income on properties which have been refurbished under the Councils Asset Management Plan. It is anticipated that they will not get any rental income until 2015/16.
6010	Town Centres & Shops	(826,541)	(829,513)	(2,972)	
Property Management:		(1,463,982)	(1,423,270)	40,712	
1072	Offices: College Heath Road	(101,918)	(189,017)	(87,099)	Additional income from renting of spare desks, coupled with an under spend against salaries.
1073	Offices: Brandon & Newmarket Guineas	0	9,434	9,434	
1075	Courier & Postal Service	95,124	95,301	177	
1076	Printing & Copying Service	55,671	36,534	(19,137)	
3020	Public Conveniences	62,148	55,690	(6,458)	
3070	District Highways Services	10,000	16,555	6,555	
3072	Land Drainage & Associated Works	69,795	74,500	4,705	
Facilities & Highways Services:		190,820	98,997	(91,823)	
1082	CCTV & Support	22,286	24,472	2,186	
3025	CCTV	87,940	93,921	5,981	
CCTV & Support:		110,226	118,393	8,167	
3110	Off Street Car Parks	(312,896)	(312,283)	613	
Car Parking:		(312,896)	(312,283)	613	
2000	Leisure Services Management & Support	0	5,828	5,828	
2017	Arboriculture (Tree Maintenance Works)	247,100	258,342	11,242	
2020	Other Parks and Play Provision	194,212	128,485	(65,727)	Contribution received from Suffolk County Council for grounds maintenance activities on highway verges.
2025	Children's Play Areas	15,099	27,890	12,791	
2040	Sports & Leisure Centres	755,051	725,722	(29,329)	

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Leisure & Cultural - Parks		1,211,462	1,146,267	(65,195)	
2030	Arts, Heritage & Cultural Services	44,008	35,312	(8,696)	
2070	Tourist Information Centres	0	(53)	(53)	
2071	Shopmobility	0	290	290	
2095	Palace House and Stables	0	26,123	26,123	Business rate and insurance costs not budgeted, linked to Home of Horseracing Project.
Leisure & Cultural - TIC & Heritage:		44,008	61,672	17,664	
2090	The Pavilion - Lady Wolverton Playing field	(5,534)	(8,256)	(2,722)	
Leisure & Cultural - Public Halls:		(5,534)	(8,256)	(2,722)	
TOTALS: OPERATIONS		1,248,934	942,561	(306,373)	
LT06	HEAD OF HOUSING				
Cost Centre	Cost Centre Description	Budget for Year £	Spend for Year £	Over / (Under) Spend for Year £	Comments
4021	Housing Renewals	83,220	78,827	(4,393)	
4031	Burial of the Dead	8,871	9,057	186	
4032	Gypsies & Travellers	8,871	12,671	3,800	
4033	Other Public Health Services	136,724	133,395	(3,329)	
Public Health & Housing:		237,686	233,950	(3,736)	
4000	Housing Development & Strategy	45,865	76,722	30,857	£20k spent on Suffolk Housing needs survey, not budgeted for.
Housing Development & Strategy:		45,865	76,722	30,857	
4010	Homelessness	84,832	64,539	(20,293)	
4011	Housing Advice & Choice Based Lettings	182,194	178,132	(4,062)	
4015	Non-HRA Housing Properties	1,646	(1,476)	(3,122)	
Housing Options:		268,672	241,195	(27,477)	
4005	Housing Business & Partnerships	0	8,467	8,467	
Housing Business & Partnerships:		0	8,467	8,467	
TOTALS: HOUSING:		552,223	560,334	8,111	